



HSBC HOLDINGS PLC

List of Directors and their Role and Function

The members of the Board of Directors of HSBC Holdings plc are set out below:

Non-executive Chairman

Mark Edward TUCKER (Group Chairman)

Executive Directors

John Michael FLINT (Group Chief Executive)

Iain James MACKAY (Group Finance Director)

Menasey Marc MOSES (Group Chief Risk Officer)

Independent non-executive Directors

Phillip David AMEEN

Kathleen Louise CASEY

Laura May Lung CHA, GBM

Henri René Marie Augustin DE LA CROIX DE CASTRIES

Lord Evans of Weardale

Joachim FABER

Irene Yun-lien LEE

John Phillip LIPSKY

Heidi MILLER

David Thomas NISH

Jonathan Richard SYMONDS, CBE (Senior Independent non-executive Director)

Jackson Peter TAI

Pauline Françoise Marie VAN DER MEER MOHR

There are eight Board Committees and the Directors who serve as members of each are set out below:

Group Audit Committee

Jonathan Richard SYMONDS, CBE (Chairman)

Phillip David AMEEN

Kathleen Louise CASEY

David Thomas NISH

Group Remuneration Committee

Pauline Françoise Marie VAN DER MEER MOHR (Chairman)

Henri René Marie Augustin DE LA CROIX DE CASTRIES

John Phillip LIPSKY

David Thomas NISH

Group Risk Committee

Jackson Peter TAI (Chairman)
John Phillip LIPSKY
Heidi MILLER

Nomination Committee

Mark Edward TUCKER (Chairman)
Laura May Lung CHA, GBM
John Phillip LIPSKY
Jonathan Richard SYMONDS, CBE
Pauline Françoise Marie VAN DER MEER MOHR

Financial System Vulnerabilities Committee*

Lord Evans of Weardale (Chairman)
Kathleen Louise CASEY
Jackson Peter TAI

* plus advisors, who are non-director members

Conduct & Values Committee

Pauline Françoise Marie VAN DER MEER MOHR (Chairman)
Laura May Lung CHA, GBM
Lord Evans of Weardale
Jonathan Richard SYMONDS, CBE

Chairman's Committee

Mark Edward TUCKER (Chairman)
Laura May Lung CHA, GBM
Lord Evans of Weardale
John Michael FLINT
Iain James MACKAY
Menasey Marc MOSES
Jonathan Richard SYMONDS, CBE
Jackson Peter TAI
Pauline Françoise Marie VAN DER MEER MOHR

Philanthropic & Community Investment Oversight Committee**

Laura May Lung CHA, GBM (Chairman)
Lord Evans of Weardale

** plus advisors, who are non-director members

This disclosure is made in accordance with section A.3.2 of Appendix 14 to the Hong Kong Listing Rules.

21 February 2018