



HSBC HOLDINGS PLC

List of Directors and their Role and Function

The members of the Board of Directors of HSBC Holdings plc are set out below:

Non-executive Chairman

Mark Edward TUCKER (Group Chairman)

Executive Directors

John Michael FLINT (Group Chief Executive)

Iain James MACKAY (Group Finance Director)

Menasey Marc MOSES (Group Chief Risk Officer)

Independent non-executive Directors

Kathleen Louise CASEY

Laura May Lung CHA, GBM

Henri René Marie Augustin DE LA CROIX DE CASTRIES

Lord Evans of Weardale

Irene Yun-lien LEE

Heidi MILLER

David Thomas NISH

Jonathan Richard SYMONDS, CBE (Senior Independent non-executive Director)

Jackson Peter TAI

Pauline Françoise Marie VAN DER MEER MOHR

There are six Board Committees and the Directors who serve as members of each are set out below:

Group Audit Committee

Jonathan Richard SYMONDS, CBE (Chairman)

Kathleen Louise CASEY

David Thomas NISH

Group Remuneration Committee

Pauline Françoise Marie VAN DER MEER MOHR (Chairman)

Henri René Marie Augustin DE LA CROIX DE CASTRIES

David Thomas NISH

Irene Yun-lien LEE

Group Risk Committee

Jackson Peter TAI (Chairman)

Heidi MILLER

Jonathan Richard SYMONDS, CBE

Pauline Françoise Marie VAN DER MEER MOHR

Nomination & Corporate Governance Committee

Mark Edward TUCKER (Chairman)
Laura May Lung CHA, GBM
Jonathan Richard SYMONDS, CBE
Pauline Françoise Marie VAN DER MEER MOHR
Kathleen Louise CASEY
Henri René Marie Augustin DE LA CROIX DE CASTRIES
Lord Evans of Weardale
Irene Yun-lien LEE
Heidi MILLER
David Thomas NISH
Jackson Peter TAI

Financial System Vulnerabilities Committee*

Lord Evans of Weardale (Chairman)
Jackson Peter TAI
Laura May Lung CHA, GBM

* plus advisers, who are non-director members

Chairman's Committee

Mark Edward TUCKER (Chairman)
Laura May Lung CHA, GBM
Lord Evans of Weardale
John Michael FLINT
Iain James MACKAY
Menasey Marc MOSES
Jonathan Richard SYMONDS, CBE
Jackson Peter TAI
Pauline Françoise Marie VAN DER MEER MOHR
Kathleen Louise CASEY
Henri René Marie Augustin DE LA CROIX DE CASTRIES
Irene Yun-lien LEE
Heidi MILLER
David Thomas NISH

This disclosure is made in accordance with section A.3.2 of Appendix 14 to the Hong Kong Listing Rules.

20 April 2018