



HSBC HOLDINGS PLC

List of Directors and their Role and Function

The members of the Board of Directors of HSBC Holdings plc are set out below:

Executive Directors

Douglas Jardine FLINT, CBE (Group Chairman)
Stuart Thomson GULLIVER (Group Chief Executive)
Iain James MACKAY (Group Finance Director)
Menasey Marc MOSES (Group Chief Risk Officer)

Independent non-executive Directors

Phillip David AMEEN
Kathleen Louise CASEY
Laura May Lung CHA, GBS
Henri René Marie Augustin DE LA CROIX DE CASTRIES
Lord Evans of Weardale
Joachim FABER
Irene Yun-lien LEE
John Phillip LIPSKY
Heidi MILLER
David Thomas NISH
Jonathan Richard SYMONDS, CBE (Senior Independent non-executive Director)
Jackson Peter TAI
Pauline Françoise Marie VAN DER MEER MOHR

There are eight Board Committees and the Directors who serve as members of each are set out below:

Group Audit Committee

Jonathan Richard SYMONDS, CBE (Chairman)
Phillip David AMEEN
Kathleen Louise CASEY
David Thomas NISH

Group Remuneration Committee

Pauline Françoise Marie VAN DER MEER MOHR (Chairman)
John Phillip LIPSKY

Group Risk Committee

Jackson Peter TAI (Chairman)
Joachim FABER
John Phillip LIPSKY
Heidi MILLER

Nomination Committee

Jonathan Richard SYMONDS (Interim Chairman)
Laura May Lung CHA, GBS
John Phillip LIPSKY
Pauline Françoise Marie VAN DER MEER MOHR

Financial System Vulnerabilities Committee*

Lord Evans of Weardale (Chairman)
Kathleen Louise CASEY
Jackson Peter TAI

* plus advisors, who are non-director members

Conduct & Values Committee

Pauline Françoise Marie VAN DER MEER MOHR (Chairman)
Laura May Lung CHA, GBS
Lord Evans of Weardale
Jonathan Richard SYMONDS, CBE

Chairman's Committee

Douglas Jardine FLINT, CBE (Chairman)
Laura May Lung CHA, GBS
Lord Evans of Weardale
Stuart Thomson GULLIVER
Iain James MACKAY
Menasey Marc MOSES
Jonathan Richard SYMONDS, CBE
Jackson Peter TAI
Pauline Françoise Marie VAN DER MEER MOHR

Philanthropic & Community Investment Oversight Committee**

Laura May Lung CHA, GBS (Chairman)
Lord Evans of Weardale

** plus advisors, who are non-director members

2 May 2017