



## **List of Directors and their Role and Function**

The members of the Board of Directors of HSBC Holdings plc are set out below:

### **Executive Directors**

Douglas Jardine FLINT, CBE (Group Chairman)  
Stuart Thomson GULLIVER (Group Chief Executive)  
Iain James MACKAY (Group Finance Director)

### **Independent non-executive Directors**

Safra Ada CATZ  
Laura May Lung CHA, GBS  
Marvin Kin Tung CHEUNG, GBS, OBE  
John David COOMBE  
Joachim FABER  
Rona Alison FAIRHEAD, CBE  
Renato FASSBIND  
James Wyndham John HUGHES-HALLETT, CMG, SBS  
William Samuel Hugh LAIDLAW  
John Phillip LIPSKY  
Janis Rachel LOMAX  
Simon Manwaring ROBERTSON (Deputy Chairman and senior independent non-executive Director)  
John Lawson THORNTON

There are five Board Committees, the members of which are listed below:

### **Group Audit Committee**

John David COOMBE (Chairman)  
Marvin Kin Tung CHEUNG, GBS, OBE  
Rona Alison FAIRHEAD, CBE  
Janis Rachel LOMAX

### **Group Remuneration Committee**

John Lawson THORNTON (Chairman)  
John David COOMBE  
William Samuel Hugh LAIDLAW

### **Group Risk Committee**

Rona Alison FAIRHEAD, CBE (Chairman)  
John David COOMBE  
Joachim FABER  
John Phillip LIPSKY  
Janis Rachel LOMAX

**Corporate Sustainability Committee**

Laura May Lung CHA, GBS (Chairman)

James Wyndham John HUGHES-HALLETT, CMG, SBS

Mary Elizabeth MARSH, DBE

Robert MAY, OM AC Kt FRS

**Nomination Committee**

Simon Manwaring ROBERTSON (Chairman)

Rona Alison FAIRHEAD, CBE

James Wyndham John HUGHES-HALLETT, CMG, SBS

John Phillip LIPSKY

London, 1 January 2013